CRMC Bioenergy Facility

Presentation at 2015 R3 Recycling & Organics Conference and Trade Show March 30, 2015



Resource Management Corporation

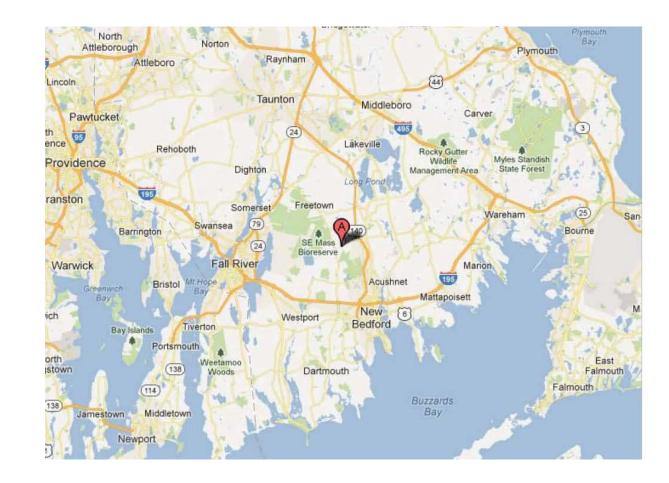


CRMC Experience and Capabilities

- Management consulting: 24 years in solid waste and renewable energy industries serving private and public sector clients
- Project development, ownership and operation:
 - Co-developed 7 landfill gas-to-energy facilities (LFGTE) facilities
 - Developed, owned and operated 3 LFG utilization facilities
 - Currently own and operate 2 LFGTE facilities and 1 AD facility
 - First AD facility in New England integrated with LFGTE facility and landfill



CRMC Bioenergy Facility: Location



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CRMC Bioenergy Facility: Project Components

- Initial phase (pilot): Operational since November 2014
 - Feedstock receipt and storage
 - 36,000 gallons intake capacity in three underground tanks
 - Pumpable form of Food Waste, WWTP sludge, FOG
 - Feedstock conditioning: Mix and heat feedstocks
 - Digestion
 - 100,000 gallon anaerobic digester
 - Continuous feed, wet, mesophilic anaerobic digestion
 - Continuous hydraulic mixing
 - 1 million gallons per year
 - Products: biogas (~1 to 1.5 MMBtu/hr) and digestate
- Final commercial scale: Initial phase x 10
 - 1 million gallon anaerobic digester
 - Digestate processing
 - Products: biogas (~10 to 15 MMBtu/hr) and digestate



Integrated components

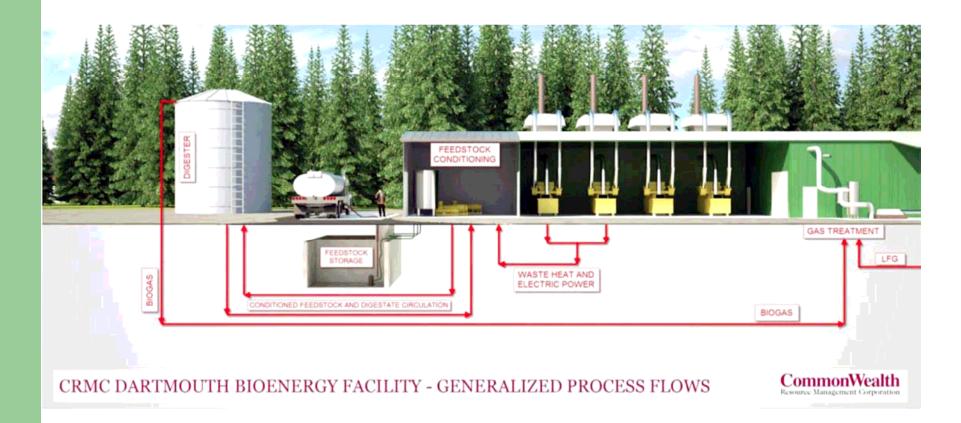
- Renewable energy power plant (3.3 MW)
 - Owned by CommonWealth New Bedford Energy LLC
 - Operational since 2005
 - Fueled by biogas from landfill and digester
 - Provides thermal energy, power, and odor control to CRMC Bioenergy facility

Crapo Hill Landfill

- Owned by Greater New Bedford Regional Refuse Management District
- Active MSW landfill serving New Bedford and Dartmouth
- Operational since 1995
- Provides end-uses for digestate
 - Injection in closed, capped area to increase LFG production
 - Substitute for water in posi-shell, daily landfill cover
 - Additive in yard waste compost



Integrated system



Objectives of First Phase Operation

- Determine quantities of biogas and incremental LFG
 - use excess power plant capacity
- Determine incremental components required to build and operate at final commercial scale
 - Transform packaged food waste to depackaged food waste slurry
 - Transform digestate to usable and marketable form outside landfill uses
- Aggregate pumpable SSO direct from sources and through liquid waste haulers
- Determine type and size of uses for biogas and digestate



CRMC Bioenergy Facility

Front View: CRMC Bioenergy Facility and CNBE LFGTE Facility





<u>CRMC Bioenergy Facility</u> Side View of Digester, Receiving Area, Process Building



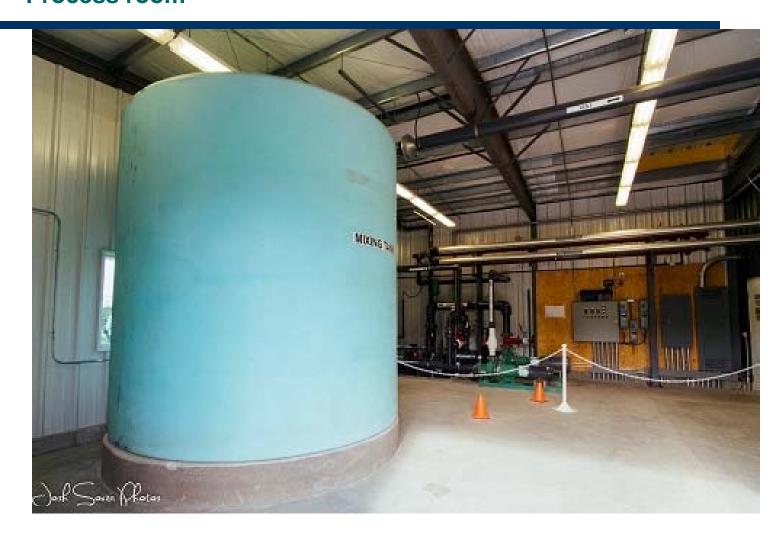


<u>CRMC Bioenergy Facility</u> Back View of Digester, Receiving Area, Process Building and Landfill





CRMC Bioenergy Facility Process room





Barriers to AD development

- Food waste market yet to emerge
 - No enforcement of food waste ban
 - Packaged solid food waste incompatible with use options
 - Sources of food waste slow to act
- End uses of digestate
- Key market drivers mismatch with traditional financing
 SSO supply agreements, digestate uses, and PPAs
- DEP BACT policy on digester power emissions